

PRE-ACTION  
PROTOCOL FOR  
THE RESOLUTION  
OF CLINICAL  
DISPUTES

CLINICAL DISPUTES  
FORUM



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# EXECUTIVE SUMMARY

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- 1 | The Clinical Disputes Forum is a multi-disciplinary body which was formed in 1997, as a result of Lord Woolf's 'Access to Justice' inquiry. One of the aims of the Forum is to find less adversarial and more cost-effective ways of resolving disputes about healthcare and medical treatment. The names and addresses of the Chairman and Secretary of the Forum can be found at Annex E.
- 2 This protocol is the Forum's first major initiative. It has been drawn up carefully, including extensive consultations with most of the key stakeholders in the medico-legal system.
- 3 The protocol –
  - encourages a climate of openness when something has 'gone wrong' with a patient's treatment or the patient is dissatisfied with that treatment and/or the outcome. This reflects the new and developing requirements for clinical governance within healthcare;
  - provides **general guidance** on how this more open culture might be achieved when disputes arise;
  - recommends a **timed sequence** of steps for patients and healthcare providers, and their advisers, to follow when a dispute arises. This should facilitate and speed up exchanging relevant information and increase the prospects that disputes can be resolved without resort to legal action.
- 4 This protocol has been prepared by a working party of the Clinical Disputes Forum. It has the support of the Lord Chancellor's Department, the Department of Health and NHS Executive, the Law Society, the Legal Aid Board and many other key organisations.

# 1

## WHY THIS PROTOCOL?

### MISTRUST IN HEALTHCARE DISPUTES

- 1.1 The number of complaints and claims against hospitals, GPs, dentists and private healthcare providers is growing as patients become more prepared to question the treatment they are given, to seek explanations of what happened, and to seek appropriate redress. Patients may require further treatment, an apology, assurances about future action, or compensation. These trends are unlikely to change. The Patients' Charter encourages patients to have high expectations, and a revised NHS Complaints Procedure was implemented in 1996. The civil justice reforms and new Rules of Court should make litigation quicker, more user friendly and less expensive.
- 1.2 It is clearly in the interests of patients, healthcare professionals and providers that patients' concerns, complaints and claims arising from their treatment are resolved as quickly, efficiently and professionally as possible. A climate of mistrust and lack of openness can seriously damage the patient/clinician relationship, unnecessarily prolong disputes (especially litigation), and reduce the resources available for treating patients. It may also cause additional work for, and lower the morale of, healthcare professionals.
- 1.3 At present there is often mistrust by both sides. This can mean that patients fail to raise their concerns with the healthcare provider as early as possible. Sometimes patients may pursue a complaint or claim which has little merit, due to a lack of sufficient information and understanding. It can also mean that patients become reluctant, once advice has been taken on a potential claim, to disclose sufficient information to enable the provider to investigate that claim efficiently and, where appropriate, resolve it.
- 1.4 On the side of the healthcare provider this mistrust can be shown in a reluctance to be honest with patients, a failure to provide prompt clear explanations, especially of adverse outcomes (whether or not there may have been negligence) and a tendency to 'close ranks' once a claim is made.

### WHAT NEEDS TO CHANGE

- 1.5 If that mistrust is to be removed, and a more co-operative culture is to develop –
  - healthcare professionals and providers need to adopt a constructive approach to complaints and claims. They should accept that concerned patients are entitled to an explanation and an apology, if warranted, and to appropriate redress in the event of negligence. An overly

defensive approach is not in the long-term interest of their main goal: patient care;

- patients should recognise that unintended and/or unfortunate consequences of medical treatment can only be rectified if they are brought to the attention of the healthcare provider as soon as possible.
- 1.6 A protocol which sets out ‘ground rules’ for the handling of disputes at their early stages should, if it is to be subscribed to, and followed –
- encourage greater openness between the parties;
  - encourage parties to find the most appropriate way of resolving the particular dispute;
  - reduce delay and costs;
  - reduce the need for litigation.

## WHY THIS PROTOCOL NOW?

- 1.7 Lord Woolf in his Access to Justice Report in July 1996, concluded that major causes of costs and delay in medical negligence litigation occur at the pre-action stage. He recommended that patients and their advisers, and healthcare providers, should work more closely together to try to resolve disputes co-operatively, rather than proceed to litigation. He specifically recommended a pre-action protocol for medical negligence cases.
- 1.8 A fuller summary of Lord Woolf’s recommendations is at Annex D.

## WHERE THE PROTOCOL FITS IN

- 1.9 Protocols serve the needs of litigation and pre-litigation practice, especially –
- predictability in the time needed for steps pre-proceedings;
  - standardisation of relevant information, including records and documents to be disclosed.
- 1.10 Building upon Lord Woolf’s recommendations, the Lord Chancellor’s Department is now promoting the adoption of protocols in specific areas, including medical negligence.
- 1.11 It is recognised that contexts differ significantly. For example: patients tend to have an ongoing relationship with a GP, more so than with a hospital; clinical staff in the National Health Service are often employees, while those in the private sector may be contractors; providing records quickly may be relatively easy for GPs and dentists, but can be a complicated procedure in a large multi-department hospital. The protocol which follows is intended to be sufficiently broadly based, and flexible, to apply to all aspects of the health service: primary and secondary; public and private sectors.

## ENFORCEMENT OF THE PROTOCOL AND SANCTIONS

- 1.12 The civil justice reforms will be implemented in April 1999. One new set of Court Rules and procedures is replacing the existing rules for both the

High Court and county courts. This and the personal injury protocol are being published with the Rules, practice directions and key court forms. The courts will be able to treat the standards set in protocols as the normal reasonable approach to pre-action conduct.

- 1.13 If proceedings are issued it will be for the court to decide whether non-compliance with a protocol should merit sanctions. Guidance on the court's likely approach will be given from time to time in practice directions.
- 1.14 If the court has to consider the question of compliance after proceedings have begun it will not be concerned with minor infringements, e.g. failure by a short period to provide relevant information. One minor breach will not entitle the 'innocent' party to abandon following the protocol. The court will look at the effect of non-compliance on the other party when deciding whether to impose sanctions.

# 2

## THE AIMS OF THE PROTOCOL

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- 2.1 | The *general* aims of the protocol are –
- to maintain/restore the patient/healthcare provider relationship;
  - to resolve as many disputes as possible without litigation.
- 2.2 The *specific* objectives are –

### OPENNESS

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- to encourage early communication of the perceived problem between patients and healthcare providers;
- to encourage patients to voice any concerns or dissatisfaction with their treatment as soon as practicable;
- to encourage healthcare providers to develop systems of early reporting and investigation for serious adverse treatment outcomes and to provide full and prompt explanations to dissatisfied patients;
- to ensure that sufficient information is disclosed by both parties to enable each to understand the other's perspective and case, and to encourage early resolution;

### TIMELINESS

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- to provide an early opportunity for healthcare providers to identify cases where an investigation is required and to carry out that investigation promptly;
- to encourage primary and private healthcare providers to involve their defence organisations or insurers at an early stage;
- to ensure that all relevant medical records are provided to patients or their appointed representatives on request, to a realistic timetable by any healthcare provider;
- to ensure that relevant records which are not in healthcare providers' possession are made available to them by patients and their advisers at an appropriate stage;
- where a resolution is not achievable to lay the ground to enable litigation to proceed on a reasonable timetable, at a reasonable and proportionate cost and to limit the matters in contention;
- to discourage the prolonged pursuit of unmeritorious claims and the prolonged defence of meritorious claims.



## AWARENESS OF OPTIONS

- to ensure that patients and healthcare providers are made aware of the available options to pursue and resolve disputes and what each might involve.

2.3 This protocol does not attempt to be prescriptive about a number of related clinical governance issues which will have a bearing on healthcare providers' ability to meet the standards within the protocol. Good clinical governance requires the following to be considered –

- (a) **Clinical risk management:** the protocol does not provide any detailed guidance to healthcare providers on clinical risk management or the adoption of risk management systems and procedures. This must be a matter for the NHS Executive, the National Health Service Litigation Authority, individual trusts and providers, including GPs, dentists and the private sector. However, effective co-ordinated, focused clinical risk management strategies and procedures can help in managing risk and in the early identification and investigation of adverse outcomes.
- (b) **Adverse outcome reporting:** the protocol does not provide any detailed guidance on which adverse outcomes should trigger an investigation. However, healthcare providers should have in place procedures for such investigations, including recording of statements of key witnesses. These procedures should also cover when and how to inform patients that an adverse outcome has occurred.
- (c) **The professional's duty to report:** the protocol does not recommend changes to the codes of conduct of professionals in healthcare, or attempt to impose a specific duty on those professionals to report known adverse outcomes or untoward incidents. Lord Woolf in his final report suggested that the professional bodies might consider this. The General Medical Council is preparing guidance to doctors about their duty to report adverse incidents and to co-operate with inquiries.

# 3

## THE PROTOCOL

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- 3.1 | This protocol is not a comprehensive code governing all the steps in clinical disputes. Rather it attempts to set out **a code of good practice** which parties should follow when litigation might be a possibility.
- 3.2 | The **commitments** section of the protocol summarises the guiding principles which healthcare providers and patients and their advisers are invited to endorse when dealing with patient dissatisfaction with treatment and its outcome, and with potential complaints and claims.
- 3.3 | The **steps** section sets out in a more prescriptive form, a recommended sequence of actions to be followed if litigation is a prospect.

### GOOD PRACTICE COMMITMENTS

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- 3.4 | **Healthcare providers** should –
  - (i) ensure that **key staff**, including claims and litigation managers, are appropriately trained and have some knowledge of healthcare law, and of complaints procedures and civil litigation practice and procedure;
  - (ii) develop an approach to **clinical governance** that ensures that clinical practice is delivered to commonly accepted standards and that this is routinely monitored through a system of clinical audit and clinical risk management (particularly adverse outcome investigation);
  - (iii) set up **adverse outcome reporting systems** in all specialties to record and investigate unexpected serious adverse outcomes as soon as possible. Such systems can enable evidence to be gathered quickly, which makes it easier to provide an accurate explanation of what happened and to defend or settle any subsequent claims;
  - (iv) use the results of **adverse incidents and complaints positively** as a guide to how to improve services to patients in the future;
  - (v) ensure **that patients receive clear and comprehensible information** in an accessible form about how to raise their concerns or complaints;
  - (vi) establish **efficient and effective systems of recording and storing patient records**, notes, diagnostic reports and X-rays, and to retain these in accordance with Department of Health guidance (currently for a minimum of eight years in the case of adults, and all obstetric and paediatric notes for children until they reach the age of 25);

- (vii) **advise patients** of a serious adverse outcome and provide on request to the patient or the patient's representative an oral or written explanation of what happened, information on further steps open to the patient, including where appropriate an offer of future treatment to rectify the problem, an apology, changes in procedure which will benefit patients and/or compensation.

3.5 **Patients and their advisers** should –

- (i) **report any concerns and dissatisfaction** to the healthcare provider as soon as is reasonable to enable that provider to offer clinical advice where possible, to advise the patient if anything has gone wrong and take appropriate action;
- (ii) consider the **full range of options** available following an adverse outcome with which a patient is dissatisfied, including a request for an explanation, a meeting, a complaint, and other appropriate dispute resolution methods (including mediation) and negotiation, not only litigation;
- (iii) **inform the healthcare provider when the patient is satisfied** that the matter has been concluded: legal advisers should notify the provider when they are no longer acting for the patient, particularly if proceedings have not started.

## PROTOCOL STEPS

- 3.6 The steps of this protocol which follow have been kept deliberately simple. An illustration of the likely sequence of events in a number of healthcare situations is at Annex A.

## OBTAINING THE HEALTH RECORDS

- 3.7 Any request for records by the **patient** or their adviser should –
- provide sufficient information to alert the healthcare provider where an adverse outcome has been serious or had serious consequences;
  - be as specific as possible about the records which are required.
- 3.8 Requests for copies of the patient's clinical records should be made using the Law Society and Department of Health approved **standard forms** (enclosed at Annex B), adapted as necessary.
- 3.9 The copy records should be provided **within 40 days** of the request and for a cost not exceeding the charges permissible under the Access to Health Records Act 1990 (currently a maximum of £10 plus photocopying and postage).
- 3.10 In the rare circumstances that the healthcare provider is in difficulty in complying with the request within 40 days, the **problem should be explained** quickly and details given of what is being done to resolve it.
- 3.11 It will not be practicable for healthcare providers to investigate in detail each case when records are requested. But healthcare providers should **adopt a policy on which cases will be investigated** (see paragraph 3.5 on clinical governance and adverse outcome reporting).

- 3.12 If the healthcare provider fails to provide the health records within 40 days, the patient or their adviser can then apply to the court for an **order for pre-action disclosure**. The new Civil Procedure Rules should make pre-action applications to the court easier. The court will also have the power to impose costs sanctions for unreasonable delay in providing records.
- 3.13 If either the patient or the healthcare provider considers **additional health records are required from a third party**, in the first instance these should be requested by or through the patient. Third party healthcare providers are expected to co-operate. The Civil Procedure Rules will enable patients and healthcare providers to apply to the court for pre-action disclosure by third parties.

## LETTER OF CLAIM

- 3.14 Annex C1 to this protocol provides a **template for the recommended contents of a letter of claim**: the level of detail will need to be varied to suit the particular circumstances.
- 3.15 If, following the receipt and analysis of the records, and the receipt of any further advice (including from experts if necessary – see Section 4), the patient/adviser decides that there are grounds for a claim, they should then send, as soon as practicable, to the healthcare provider/potential defendant, a **letter of claim**.
- 3.16 This letter should contain a **clear summary of the facts** on which the claim is based, including the alleged adverse outcome, and the **main allegations of negligence**. It should also describe the **patient's injuries**, and present condition and prognosis. The **financial loss** incurred by the plaintiff should be outlined with an indication of the heads of damage to be claimed and the scale of the loss, unless this is impracticable.
- 3.17 In more complex cases a **chronology** of the relevant events should be provided, particularly if the patient has been treated by a number of different healthcare providers.
- 3.18 The letter of claim **should refer to any relevant documents**, including health records, and if possible enclose copies of any of those which will not already be in the potential defendant's possession, e.g. any relevant general practitioner records if the plaintiff's claim is against a hospital.
- 3.19 **Sufficient information** must be given to enable the healthcare provider defendant to **commence investigations** and to put an initial valuation on the claim.
- 3.20 Letters of claim are **not** intended to have the same formal status as a **pleading**, nor should any sanctions necessarily apply if the letter of claim and any subsequent statement of claim in the proceedings differ.
- 3.21 **Proceedings should not be issued until after three months from the letter of claim**, unless there is a limitation problem and/or the patient's position needs to be protected by early issue.
- 3.22 The patient or their adviser may want to make an **offer to settle** the claim at this early stage by putting forward an amount of compensation which would be satisfactory (possibly including any costs incurred to date). If an offer to settle is made, generally this should be supported by a medical

report which deals with the injuries, condition and prognosis, and by a schedule of loss and supporting documentation. The level of detail necessary will depend on the value of the claim. Medical reports may not be necessary where there is no significant continuing injury, and a detailed schedule may not be necessary in a low value case. The Civil Procedure Rules are expected to set out the legal and procedural requirements for making offers to settle.

## THE RESPONSE

- 3.23 Attached at Annex C2 is a template for the suggested contents of the **letter of response**.
- 3.24 The healthcare provider should **acknowledge** the letter of claim **within 14 days of receipt** and should identify who will be dealing with the matter.
- 3.25 The healthcare provider should, **within three months** of the letter of claim, provide a **reasoned answer** –
- if the **claim is admitted** the healthcare provider should say so in clear terms;
  - if only **part of the claim is admitted** the healthcare provider should make clear which issues of breach of duty and/or causation are admitted and which are denied and why;
  - if it is intended that any **admissions will be binding**;
  - if the claim is denied, this should include specific comments on the allegations of negligence, and if a synopsis or chronology of relevant events has been provided and is disputed, the healthcare provider's version of those events;
  - where additional documents are relied upon, e.g. an internal protocol, copies should be provided.
- 3.26 If the patient has made an offer to settle, the healthcare provider should **respond to that offer** in the response letter, preferably with reasons. The provider may make its own offer to settle at this stage, either as a counter-offer to the patient's, or of its own accord, but should accompany any offer by any supporting medical evidence, and/or by any other evidence in relation to the value of the claim which is in the healthcare provider's possession.
- 3.27 If the parties reach agreement on liability, but time is needed to resolve the value of the claim, they should aim to agree a reasonable period.



# 4

## EXPERTS

- 4.1 In clinical negligence disputes **expert opinions** may be needed –
- on breach of duty and causation;
  - on the patient's condition and prognosis;
  - to assist in valuing aspects of the claim.
- 4.2 The civil justice reforms and the new **Civil Procedure Rules** will encourage economy in the use of experts and a **less adversarial expert culture**. It is recognised that in clinical negligence disputes, the parties and their advisers will require flexibility in their approach to expert evidence. Decisions on whether experts might be instructed jointly, and on whether reports might be disclosed sequentially or by exchange, should rest with the parties and their advisers. Sharing expert evidence may be appropriate on issues relating to the value of the claim. However, this protocol does not attempt to be prescriptive on issues in relation to expert evidence.
- 4.3 Obtaining expert evidence will often be an expensive step and may take time, especially in specialised areas of medicine where there are limited numbers of suitable experts. Patients and healthcare providers, and their advisers, will therefore need to consider carefully how best to obtain any necessary expert help quickly and cost-effectively. Assistance with locating a suitable expert is available from a number of sources.

# 5

## ALTERNATIVE APPROACHES TO SETTLING DISPUTES

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- 5.1 | It would not be practicable for this protocol to address in any detail how a patient or their adviser, or healthcare provider, might decide which method to adopt to resolve the particular problem. But, the courts increasingly expect parties to try to settle their differences by agreement before issuing proceedings.
- 5.2 Most disputes are resolved by **discussion and negotiation**. Parties should bear in mind that carefully planned face-to-face meetings may be particularly helpful in exploring further treatment for the patient, in reaching understandings about what happened, and on both parties' positions, in narrowing the issues in dispute and, if the timing is right, in helping to settle the whole matter.
- 5.3 Summarised below are some other alternatives for resolving disputes –
- The revised NHS Complaints Procedure, which was implemented in April 1996, is designed to provide patients with an explanation of what happened and an apology if appropriate. It is not designed to provide compensation for cases of negligence. However, patients might choose to use the procedure if their only, or main, goal is to obtain an explanation, or to obtain more information to help them decide what other action might be appropriate.
  - Mediation may be appropriate in some cases: this is a form of facilitated negotiation assisted by an independent neutral party. It is expected that the new Civil Procedure Rules will give the court the power to stay proceedings for one month for settlement discussions or mediation.
  - Other methods of resolving disputes include arbitration, determination by an expert, and early neutral evaluation by a medical or legal expert. The Legal Services Commission has published a booklet on “**Alternatives to Court**”, LSC August 2001, CLS information leaflet number 23, which lists a number of organisations that provide alternative dispute resolution services.



## ILLUSTRATIVE FLOWCHART

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ANNEX

B

## MEDICAL NEGLIGENCE AND PERSONAL INJURY CLAIMS

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## APPLICATION ON BEHALF OF A PATIENT FOR HOSPITAL MEDICAL RECORDS FOR USE WHEN COURT PROCEEDINGS ARE CONTEMPLATED

### PURPOSE OF THE FORMS

This application form and response forms have been prepared by a working party of the Law Society's Civil Litigation Committee and approved by the Department of Health for use in NHS and Trust hospitals.

The purpose of the forms is to standardise and streamline the disclosure of medical records to a patient's solicitors, who are investigating pursuing a personal injury claim against a third party, or a medical negligence claim against the hospital to which the application is addressed and/or other hospitals or general practitioners.

### USE OF THE FORMS

Use of the forms is entirely voluntary and does not prejudice any party's right under the Access to Health Records Act 1990, the Data Protection Act 1984, or ss 33 and 34 of the Supreme Court Act 1981. However, it is Department of Health policy that patients be permitted to see what has been written about them, and that healthcare providers should make arrangements to allow patients to see all their records, not only those covered by the Access to Health Records Act 1990. The aim of the forms is to save time and costs for all concerned for the benefit of the patient and the hospital and in the interests of justice. Use of the forms should make it unnecessary in most cases for there to be exchanges of letters or other enquiries. If there is any unusual matter not covered by the form, the patient's solicitor may write a separate letter at the outset.

### CHARGES FOR RECORDS

The Access to Health Records Act 1990 prescribes a maximum fee of £10. Photocopying and postage costs can be charged in addition. No other charges may be made.

The NHS Executive guidance makes it clear to healthcare providers that 'it is a perfectly proper use' of the 1990 Act to request records in that framework for the purpose of potential or actual litigation, whether against a third party or against the hospital or trust.

The 1990 Act does not permit differential rates of charges to be levied if the application is made by the patient, or by a solicitor on his or her behalf, or whether the response to the application is made by the healthcare provider directly (the medical records manager or a claims manager) or by a solicitor.

The NHS Executive guidance recommends that the same practice should be followed with regard to charges when the records are provided under a

voluntary agreement as under the 1990 Act, except that in those circumstances the £10 access fee will not be appropriate.

The NHS Executive also advises –

- that the cost of photocopying may include ‘the cost of staff time in making copies’ and the costs of running the copier (but not costs of locating and sifting records);
- ● that the common practice of setting a standard rate for an application or charging an administration fee is not acceptable because there will be cases when this fails to comply with the 1990 Act.

## RECORDS: WHAT MIGHT BE INCLUDED

X-rays and test results form part of the patient’s records. Additional charges for copying X-rays are permissible. If there are large numbers of X-rays, the records officer should check with the patient/solicitor before arranging copying.

Reports on an ‘adverse incident’ and reports on the patient made for risk management and audit purposes may form part of the records and be disclosable: the exception will be any specific record or report made solely or mainly in connection with an actual or potential claim.

## RECORDS: QUALITY STANDARDS

When copying records healthcare providers should ensure –

1. All documents are legible, and complete, if necessary by photocopying at less than 100% size.
2. Documents larger than A4 in the original, e.g. ITU charts, should be reproduced in A3, or reduced to A4 where this retains readability.
3. Documents are only copied on one side of paper, unless the original is two sided.
4. Documents should not be unnecessarily shuffled or bound and holes should not be made in the copied papers.

## ENQUIRIES/FURTHER INFORMATION

Any enquiries about the forms should be made initially to the solicitors making the request. Comments on the use and content of the forms should be made to the Secretary, Civil Litigation Committee, The Law Society, 113 Chancery Lane, London WC2A 1PL, telephone 0171 320 5739, or to the NHS Management Executive, Quarry House, Quarry Hill, Leeds LS2 7UE.

**The Law Society**

**May 1998**













## ANNEX

## C

# TEMPLATES FOR LETTERS OF CLAIM AND RESPONSE

## C1 LETTER OF CLAIM

### Essential Contents

1. **Client's name, address, date of birth, etc.**
2. **Dates of allegedly negligent treatment**
3. **Events giving rise to the claim:**
  - an outline of what happened, including details of other relevant treatments to the client by other healthcare providers.
4. **Allegation of negligence and causal link with injuries:**
  - an outline of the allegations or a more detailed list in a complex case;
  - an outline of the causal link between allegations and the injuries complained of.
5. **The Client's injuries, condition and future prognosis**
6. **Request for clinical records (if not previously provided)**
  - use the Law Society form if appropriate or adapt;
  - specify the records require;
  - if other records are held by other providers, and may be relevant, say so;
  - state what investigations have been carried out to date, e.g. information from client and witnesses, any complaint and the outcome, if any clinical records have been seen or experts advice obtained.
7. **The likely value of the claim**
  - an outline of the main heads of damage, or, in straightforward cases, the details of loss.

**Optional information**

- What investigations have been carried out
- An offer to settle without supporting evidence
- Suggestions for obtaining expert evidence
- Suggestions for meetings, negotiations, discussion or mediation

**Possible enclosures**

- Chronology
- Clinical records request form and client's authorisation
- Expert report(s)
- Schedules of loss and supporting evidence

**C2 LETTER OF RESPONSE****Essential Contents**

1. Provide **requested records** and invoice for copying:
  - explain if records are incomplete or extensive records are held and ask for further instructions;
  - request additional records from third parties.
2. **Comments on events and/or chronology:**
  - if events are disputed or the healthcare provider has further information or documents on which they wish to rely, these should be provided, e.g. internal protocol;
  - details of any further information needed from the patient or a third party should be provided.
3. **If breach of duty and causation are accepted:**
  - suggestions might be made for resolving the claim and/or requests for further information;
  - a response should be made to any offer to settle.
4. **If breach of duty and/or causation are denied:**
  - a bare denial will not be sufficient. If the healthcare provider has other explanations for what happened, these should be given at least in outline;
  - suggestions might be made for the next steps, e.g. further investigations, obtaining expert evidence, meetings/negotiations or mediation, or an invitation to issue proceedings.

**Optional Matters**

- An offer to settle if the patient has not made one, or a counter offer to the patient's with supporting evidence

**Possible enclosures:**

Clinical records

Annotated chronology

Expert reports

## LORD WOOLF'S RECOMMENDATIONS

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1. Lord Woolf in his Access to Justice Report in July 1996, following a detailed review of the problems of medical negligence claims, identified that one of the major sources of **costs and delay** is **at the pre-litigation stage** because –
2. Inadequate incident reporting and record keeping in hospitals, and mobility of staff, make it difficult to establish facts, often several years after the event.
3. Claimants must incur the cost of an expert in order to establish whether they have a viable claim.
4. There is often a long delay before a claim is made.
5. Defendants do not have sufficient resources to carry out a full investigation of every incident, and do not consider it worthwhile to start an investigation as soon as they receive a request for records, because many cases do not proceed beyond that stage.
6. Patients often give the defendant little or no notice of a firm intention to pursue a claim. Consequently, many incidents are not investigated by the defendants until after proceedings have started.
7. Doctors and other clinical staff are traditionally reluctant to admit negligence or apologise to, or negotiate with, claimants for fear of damage to their professional reputations or career prospects.
8. Lord Woolf acknowledged that under the present arrangements **healthcare providers**, faced with possible medical negligence claims, have a number of **practical problems** to contend with –
9. Difficulties of finding patients' records and tracing former staff, which can be exacerbated by late notification and by the health care provider's own failure to identify adverse incidents.
10. The healthcare provider may have only treated the patient for a limited time or for a specific complaint: the patient's previous history may be relevant but the records may be in the possession of one of several other healthcare providers.
11. The large number of potential claims which do not proceed beyond the stage of a request for medical records, or an explanation; and that it is difficult for healthcare providers to investigate fully every case whenever a patient asks to see the records.

## HOW TO CONTACT THE FORUM

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### **The Clinical Disputes Forum**

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